The Manhattanville Campus: How the Upper Manhattan Community Benefits

March 31, 2021

SIPA Food for Thought Presentation

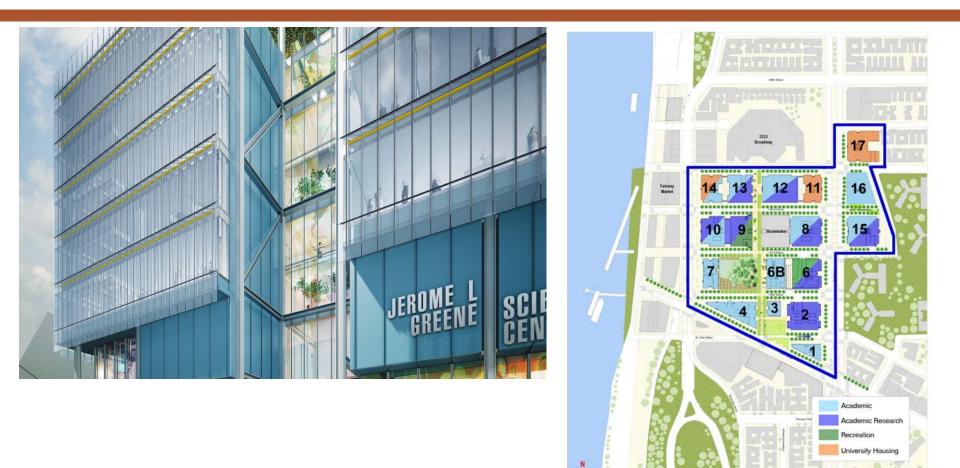
Presented by: Tanya Pope AVP, University Supplier Diversity Columbia University Facilities & Operations

How Do We Define Diversity?





The Manhattanville Campus



olumbia University - Manhattanvill Iustrative Site Plan. Full Build 2030



The Columbia Community

Our efforts to the local community are focused on a 17-zip code area that runs from 96th street to the tip of Manhattan and encompasses the four southernmost zip codes in the Bronx

Integrating the community, it means we endeavor to include them in our efforts to:

- Hire for the university's workforce
- Hire for construction, goods, services and supplies
- Hire on workers on construction and maintenance projects





Declaration of Covenants

Community Commitments

Columbia University has a long-standing history of working together with our local community, and as we build our Manhattanville campus, we are also expanding and enhancing many programs and services. Two major agreements codify the University's commitment to new investment in our local community. They are the Community Benefits Agreement C, in partnership with the West Harlem Development Corporation, and the Declaration of Covenants and Restrictions C, with Empire State Development (ESD).

Highlights of the agreements include:

- \$76 million to fund community benefits for the West Harlem community through the West Harlem Development Corporation
- \$20 million to an affordable housing fund
- Up to \$4 million in housing legal assistance for West Harlem residents
- \$20 million to the Harlem Community Development Corporation (HCDC), an Empire State Development (ESD) subsidiary that plans and facilitates community revitalization
- More than \$470 million paid to date to minority-, women- or locallyowned (MWL) construction trade firms

Signed December 14, 2011

https://cdn.esd.ny.gov/subsidiaries_projects/data/columbia/111214_ColMan_DecFinal.pdf



Community Benefits Agreement

Community Benefits Agreement

On May 18, 2009, Columbia University President Lee Bollinger and the President of the West Harlem Local Development Corporation (WHLDC) signed the West Harlem Community Benefits Agreement (CBA) marking a unique partnership between the University and the residents in Manhattan's Community District 9. The agreement, along with commitments made to the City and the State over the course of the formal approval processes for the Manhattanville expansion project, encompasses not only a financial commitment on the part of the University, but also a commitment of both "in-kind" resources and advice and guidance on a range of issues and programs.

Enacted May 20, 2009

https://gca.columbia.edu/sites/default/files/2016-11/CBAAgreement.pdf



West Harlem Development Corporation

- The West Harlem Development Corporation (WHDC), is the primary vehicle through which commitments of the West Harlem Community Benefits Agreement (CBA) between Columbia University and the residents of West Harlem are carried out
- The West Harlem Local Development Corporation began operations in 2009, shortly after construction on the Manhattanville campus began.
- West Harlem Development Corporation (WHDC) was incorporated on March 14, 2011 as a Delaware nonprofit organization. WHDC obtained its IRS 501(c)(3) tax exemption determination on July 6, 2011.
- The organization provides funding to many Harlem non-profits and cultural institutions in two rounds each year.

www.whdc.org



Employment with MWLBE's

- Staff across the university (not including faculty) 20%
 MWL goal
- Contractor Spend for Construction and Facilities 30%
 MWL goal
- Workforce on Construction at Columbia 40% MWL goal
- Columbia Employment Information Center
- Annual job fair most recently held in 2019
- The University has contributed over \$60 million to fund which serves to attract diverse faculty since 2010





Construction with MWLBE's

- More than \$1.2B paid to minority-, women- or locally-owned (MWL) construction trade firms by Columbia University Facilities over the last 10 years
- Over 5 million hours worked on the Manhattanville project since beginning construction in 2008.





CU Grow: Vendor Development Program

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CU GROW PROGRAM

A Columbia University Facilities and Operations-led Initiative

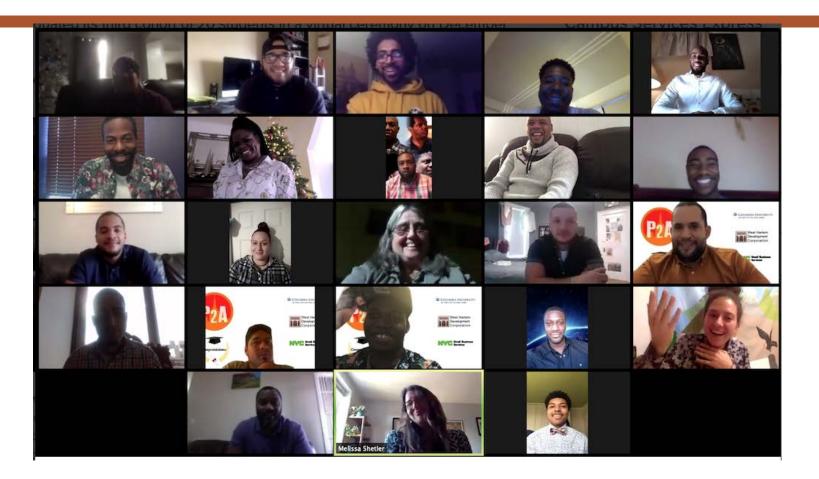
About - Apply Alumni Resources Corner News FAQs



https://cugrow.columbia.edu/



Pathways to Apprenticeship



https://cufo.columbia.edu/news/pathways-apprenticeship-p2a-program-upper-manhattan-residents-graduates-its-third-cohort

COLUMBIA UNIVERSITY Facilities and Operations

MWLBE's in Construction Communications

- Monthly Newsletter
- Major project updates
- Annual Benefits report
- Neighbors Website



Growing Together

Monthly Newsletter for Columbia University's Manhattanville in West Harlem Development

ohumbin's long-term plan for the old Mankattauvalle manufacturing area will sevirable the four former industrial block from 125th/125th to 133th Steet between Becoaftway and 12⁴ Avenue, and these small blocks along the east side of Becoaftway from 131st to 134th Steet, into an environmentally statisticable and publicly accessible center for anathenis and critic life worse units the fabric of the West Harken commandar.

Project Scope

The initial phase of development will isclude the haromet. L Genon Science Center, the Lentest Center for the Acts, a new home for the Commbal basices School, and the University Forma. Letter phases will compare the introduce/pinary scholarship, including biomedical engineering, neurotechnology, system biology, and urbana and population studies, as well as housing for graduate studente and faculty.

Current Construction Activity Jerome L. Greene Science Center

Curtain wall ground floor vestibule installations are nearing completion. The installation of the IT, security, fire alarm and audio visual systems are in progress. Loading dock installations are nearing completion. Funding systems are underway. Temporary certificate of occupancy has been granted by the New York City Department of Buildings.

Lenfest Center for the Arts

Interior valis, dest work, and glumbing la progress throughout the bailding. The installation of IT, security, audio/visual and fire atarm am in progress. Shade installation and flooring are underway throughout the baikling. Film screening room seaks and flooring are underware. Factor baloxin installation is in moreness.

University Forum

Formwork, shoring, anchor bolts, reinforcement and concrete placement for the urban layer is almost complete. Foundation waterproofing and backfilling is ongoing.

Central Energy Plant (CEP)

Isspection of fire alarm devices has been substantially completed. Techniq of the fire alarm system with the fire department is complete foolier testing exploriment steps and testing is engigient, Taning for reptime is engiping, Mechanical system testing is engiping. Temporary Certificate of Occupiancy has been granted by the New York City Department of Buildings.

Small Square

The first phase of Manhattanville's open space project, which lies north of W129th Street, south of Lenfest, and west of the Jerome L

September 2018 Update

Page 1 of 4

Greene Science Centrer, is and/oway. Upcoming work will include installation of forms for granthe stalm, backfill operations, and Sha Cells for the support and dominater management; and carb and sidewalk activities along the south face of Jornier L. Greene Science Centre, W120H Street is amfoighated to be closed until lath August.

Phase 1 Emergency Generator Project

Fandia na instal emergence generator plant on the nord of the Studebaker building to provide emergency power to the Manhattamelle campus. Department of Buildings and FDNY tank Inspections passed. Engine startup and commissioning is complete Automatic transfer switch commissioning at the Central Energy Plant/Jerome L. Greene Science Center Is andeway. Operations training Is andeway.

Did You Know?



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> COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK



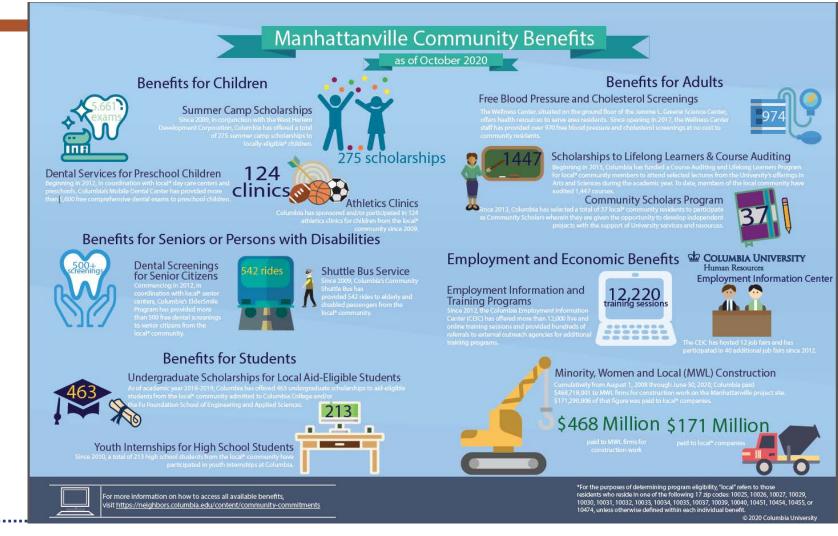
Supplies from MWLBEs

- Synovos (formerly Storeroom Solutions):
 - Approximately \$14 million of purchases annually
 - Construction and maintenance equipment, janitorial supplies, bathroom supplies, other goods
 - Annual goal to purchase 30% of all goods and services from MWL firms
 - YTD (2021) they are purchasing 28.8% of goods and services from MWL firms





Manhattanville Benefits



COLUMBIA UNIVERSITY Facilities and Operations

Interpretive Exhibit



https://sheffieldfarms.neighbors.columbia.edu/



Summary

Columbia believes that we only grow successfully, if our community grows along with us.

It is this goal that continues to spur us to continue to think of additional ways we can integrate the community into our great legacy.









Thank You

QUESTIONS

